

Contents

Section HQ - Driving Housing Quality (HQ) In Communities And Neighbourhoods	1
Section HN - Meeting People's Housing Needs (HN)	20
Section IN - Enabling People To Live Independently (IN).	. 32
Section BA - Tackling Barriers (BA) to obtaining suitable Housing For The Most Vulnerable and Ensuring Equal Access to Housing Services	
Section CA - Effectively Utilising Council Assets (CA) To Support Housing	

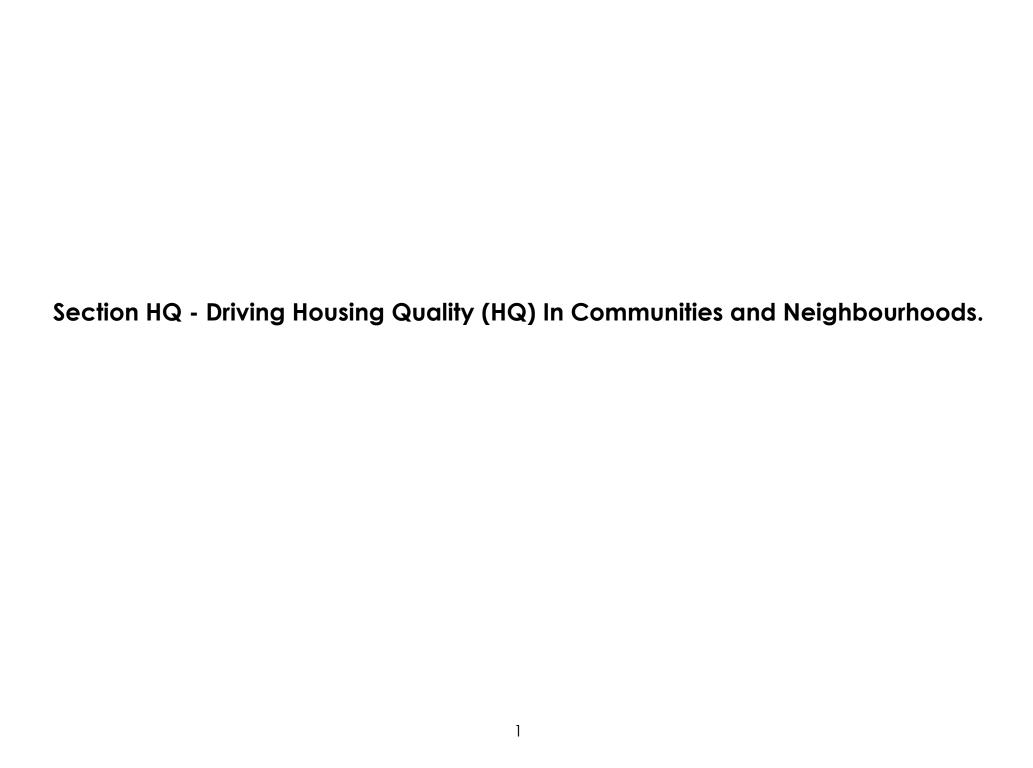


Table – HQ1 Priority.

Action / Recommendation.	Deliver a first-class Housing Standards Service - working closely with landlords to ensure that they provide high quality homes and management services, and using our housing enforcement powers where necessary.
Contributing Links To Sefton's Core Purpose.	Facilitate confident and resilient communities. Place - leadership and influencer. Cleaner and Greener.
Responsibility / Lead Organisation.	Sefton Council's Housing Department.
Resources Required.	Housing Standards Team's existing staff resources.
Outcomes Required / Success Measures And Timescales.	1. Number of Housing Health and Safety Rating System (HHSRS) visits completed per annum. Timescale – annually, from 2023 to 2028. 2. Number of hazards removed from private properties [target 125 per quarter]. Timescale – annually, from 2023 to 2028. 3. Reintroduction of Landlord's Forum to discuss current market/regulation issues in the borough. Timescale - bi-annual meeting, from 2023 to 2028. 4. Assessment and monitoring of the state of housing provision within the borough. Timescale - Autumn 2023, plus annual monitoring up to 2028. 5. Provision of training for Landlords to help improve information provision. Timescale – biannually, commencing Autumn 2023.

Table – HQ1 Priority Current Delivery (Spring 2024).

Housing Standards Inspections currently averaging 809 inspections per annum (23/24). [Target - 250 inspections per annum].	Status – on track.
2. Removal of hazards from private properties averaging 148 per month in 23/24 [Target - 125 per month].	Status – on track.
3. Discussions with Landlords and Local Authority partners ongoing regarding forum re-launch, expected in Autumn 2024.	Status – in progress/not yet complete.
4. Average net housing completions over past 5 years = 713 homes per annum. [Local Plan Target – 694 Net Housing Completions per annum]	Status – on track.
5. Landlord Training – ongoing – Discussions with Landlords and Local Authority partners ongoing regarding the scope and method of training provided, expected in Autumn 2024.	Status – on track.

Table – HQ2 Priority.

Action / Recommendation.	Re-designation of current Selective and Additional (HMO) Licensing Schemes in Bootle, Waterloo and Southport for a further five years, from 2023 to 2028.
Contributing Links To Sefton's Core Purpose.	 Facilitate confident and resilient communities Place - leadership and influencer Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	Sefton Council's Housing Department.
Resources Required.	Housing Standards Team's existing staff resources.
Outcomes Required / Success Measures And Timescales.	 Introduction of Selective Licensing Scheme within Bootle – an estimated 2800 privately rented properties will be licensed within this scheme. Introduction of Additional Housing in Multiple Occupation (HMO) Licensing within Central Southport and Waterloo – an estimated 200 HMO's will be licensed within this scheme. Timescale – from March 2023 to 2028. Compliance inspections completed [40 per quarter]. Timescale – from March 2023 to 2028.

Table – HQ2 Priority Current Delivery (Spring 2024).

1.	Reintroduction of Selective Licensing Scheme in March 2023 – 2028 completed. Since March 2023, 805 licences have been issued to date.	Status – on track.	
2.	Reintroduction of Additional Housing in Multiple Occupation (HMO) Licensing Scheme in March 2023 – 2028 completed. Since March 2023, 68 licences have been issued to date.	Status – on track.	
3.	Compliance inspections completed averaging 83 per quarter 23/24. [Target - 40 per quarter].	Status – on track.	

Table – HQ3 Priority.

Action / Recommendation.	Raise housing standards across all tenures and reduce the number of poor-quality homes with a particular focus on those with the worst conditions.
Contributing Links To Sefton's Core Purpose.	 Facilitate confident and resilient communities. Place - leadership and influencer Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	Sefton Council's Housing Department.
Resources Required.	Housing Standards Team's existing staff resources.
Outcomes Required / Success Measures And Timescales.	1. Implementation and monitoring of Renters Reform Bill. Timescale – awaiting government legislation. 2. Updating Housing Stock Conditions modelling to analyse areas requiring regeneration/investment or improvement over time. [Link to HQ5]. Timescale - commission modelling in Autumn 2024. 3. Redesignation/updating Sefton's Housing Enforcement Policy. Timescale – Completed Spring 2023 4. Increased participation in the Private Landlord Accreditation scheme by 225 properties to 1,125 properties, an increase of 25%. Timescale – March 2023 to 2028. 5. Assessment of evidence/statistical analysis for extending existing Selective/Additional Licensing schemes into additional areas in Sefton. Timescale – Summer 2024.

Table – HQ3 Priority Current Delivery (Spring 2024).

1.	The Renters Reform Bill was introduced in May 2023; however, the legislative process has been delayed significantly and is currently awaiting the report stage at the House of Commons. It is unclear as to whether the bill will reach Royal Assent by the end of 2024. This has a direct impact on the continuation of s21 evictions, which are being felt in Sefton and nationally.	Status – not complete.
2.	Stock Conditions Modelling to include the impacts of Damp, Mould and Condensation on housing conditions will be undertaken in Autumn 2024.	Status – in progress/not yet complete.
3.	<u>Updated Housing Standards Enforcement Policy</u> Complete Spring 2023	Status – complete.
4.	1,010 Private Landlords registered on Sefton's Accreditation scheme in 23/24. 158% greater than the 640 annual registration target.	Status – on track.

Table – HQ4 Priority.

Action / Recommendation.	Provide support and guidance to owner-occupiers to help them improve their housing standards.
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Place - leadership and influencer Cleaner and Greener
Responsibility / Lead Organisation.	 Sefton Council's Housing Department Sefton Council's Home Improvements Sefton Council's Communications Team Sefton Council's Energy and Environmental Management Team
Resources Required.	Disabled Facilities Grant. Housing Services / Energy and Environmental Management existing budget/staff resources.
Outcomes Required / Success Measures And Timescales.	 Continuation of Sefton Home aids and adaptions scheme. Ensure 350 households per annum are assisted. Timescale – annually 2023 to 2027. Improved signposting of available housing improvement services – Development of communications strategy to ensure all relevant information is available and accessible to the public. Timescale – Spring 2023. Assess funding to continue to deliver a housing retrofit programme in the borough to meet net zero carbon targets [Link to HQ7]. Timescale – monitored annually up to 2040.

Table – HQ4 Priority Current Delivery (Spring 2024).

Sefton have completed 335 Disabled Facilities Grant adaptations in 2022/23. The team are anticipating completing 440 adaptations in the current financial year (2023/24).	Status – on track.
Information signposting improved through website updates and addition of The Sefton Directory	Status – complete.
 Sefton will be bidding for funding under a wider LCRCA bid to the Local Authority Retrofit Scheme (LARS). Applications open in Summer 2024 and the scheme will go live in April 2025, running as a 3-year programme. 	Status – on track.

Table – HQ5 Priority.

Action / Recommendation.	Using evidence to monitor the quality of existing housing stock within the borough across all tenures to assess where stock improvements can be implemented.
Contributing Links To Sefton's Core Purpose.	 Facilitate confident and resilient communities Place - leadership and influencer Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	Sefton Council's Housing Department.
Resources Required.	Private Sector Housing - existing staff resources.
Outcomes Required / Success Measures And Timescales.	 Commission an updated study of Housing Stock Conditions in the borough to analyse areas of improvement/decline or where targeted investment can be successfully implemented. Timescale – commission modelling in Autumn 2024. Monitoring the quality of Housing Association stock in the borough. Timescale – monitored annually up to 2027.

Table – HQ5 Priority Current Delivery (Spring 2024).

Stock Conditions Modelling to include the impacts of Damp, Mould and Condensation on housing conditions will be undertaken in Autumn 2024	Status – in progress/not yet complete.
2. In 2023 100% of Housing Association Stock in Sefton met the Decent Homes Standard. Private registered provider social housing stock and rents in England 2022 to 2023 - GOV.UK (www.gov.uk)	Status – on track.

Table – HQ6 Priority.

Action / Recommendation.	Working in partnership with Sefton's Housing Associations to ensure that they successfully implement the Charter for Social Housing. Social Housing (Regulation) Bill 2022 and other statutory and regulatory requirements. We will ensure that residents receive the best quantity, type and quality of housing, together with the most appropriate support services.
Contributing Links To	Facilitate confident and resilient communities Place of a relative and influence are
Sefton's Core	 Place - leadership and influencer Cleaner and Greener
Purpose.	• Ciedriei di di Giedriei
Responsibility / Lead	Sefton Council's Housing Department
Organisation.	Sefton Registered Providers of Social Housing
Resources Required.	Housing and Investment Services - existing staff resources.
Outcomes Required	1. Ensuring that future legislation as set out in the Charter for Social Housing Residents, Building Safety
/ Success Measures	Bill and Fire Safety Bill are undertaken by Housing Association Partners. Timescale - anticipated
And Timescales.	timetable Summer/Autumn 2023. 2. Regular quarterly liaison meetings scheduled with Housing Association Partners operating in the borough. Timescale - Every quarter throughout lifetime of strategy 2022-27. 3. Signposting of relevant information via a dedicated Social Housing Information portal. Timescale – Spring 2023.

Table – HQ6 Priority Current Delivery (Spring 2024).

1.	Working alongside Regulator of Social Housing, Housing Ombudsman and Registered Providers operating in Sefton to ensure that Social Housing Resident's Charter is implemented.	Status – on track.	
2.	Regular operational meetings set up and ongoing with Housing Association Partners operating in the borough.	Status – on track.	
3.	Sefton Housing Update Interactive email developed Summer 2023, to signpost relevant social housing information between the council and Housing Associations.	Status – complete.	

Table – HQ7 Priority.

Action / Recommendation.	Decarbonisation of privately-owned and social housing to address Sefton's Climate Emergency Strategy by targeting and retrofitting the most energy inefficient homes.
Contributing Links To Sefton's Core Purpose.	 Facilitate confident and resilient communities Place - leadership and influencer Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	 Sefton Council's Housing Department Sefton Council's Energy and Environmental Management Team
Resources Required.	Energy and Environmental Management Team existing staff resources/budget.
Outcomes Required / Success Measures And Timescales.	Completion Sefton Sustainable Warmth Programme – Retrofit of 300+ poorly insulated homes, providing a positive impact by reducing fuel required to keep those homes warm as well as providing a cooling mechanism during heatwaves. Timescale – by March 2023. Target future funding streams (Government and Combined Authority) to continue housing energy efficiency improvements and/or domestic energy generation schemes. Timescale – annually 2023 to 2027.

Table – HQ7 Priority Current Delivery (Spring 2024).

 An evaluation report of the Sustainable Warmth Fund is currently in final draft stage and be completed imminently. This will report on the outputs of the full scheme. In terms of the individual programmes that have completed within 2023, the Local Authority Delivery 3 scheme (LAD3) completed in August 2023 and delivered 376 measures to 352 properties Home Upgrade Grant 1 scheme (HUG1) completed in October 2023 and delivered 42 measures in 34 properties. 	e Complete.
2. There are currently live schemes being delivered by LCRCA for Sefton residents – this inclease the Home Upgrade Grant 2 (HUG2) and the Social Housing Decarbonisation Fund 2.1 (Struther, Sefton will be bidding for funding under a wider LCRCA bid to the Local Authorit Retrofit Scheme (LARS). Applications open in Summer 2024 and the scheme will go live in 2025, running as a 3-year programme.	HDF).

Table – HQ8 Priority.

Action / Recommendation.	Developing Sefton's strategic housing approach to achieving Net Zero by 2040 (in alignment with wider LCRCA Climate Action Plan).
Contributing Links To Sefton's Core Purpose.	 Facilitate confident and resilient communities Place - leadership and influencer Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	 Sefton Council's Housing Department Sefton Council's Energy and Environmental Management Team Liverpool City Region Combined Authority (LCRCA)
Resources Required.	 Housing Department and Energy and Environmental Management Team existing staff resources LCRCA resources
Outcomes Required / Success Measures And Timescales.	Developing a 'Net Zero Housing Strategy' for approval by Sefton Council. Timescale - Summer 2024.

Table – HQ8 Priority Current Delivery (Spring 2024).

1. Sefton is currently developing a strategic action plan document called 'Greener in Homes Sefton' to outline the ongoing and future actions to help us on the journey towards net zero. This action plan aligns with the wider sub-regional LCRCA Climate Action Plan. The plan will be consulted upon in Summer 2024 and finalised in Autumn 2024.

Status – in progress/not yet complete.



Table – HQ9 Priority.

Action / Recommendation.	Helping empty property owners to bring their properties back into use through advice and assistance, including early intervention and preventative measures. Additionally, where necessary utilising the full range of enforcement powers to target and bring problematic properties back into use.
Contributing Links To Sefton's Core Purpose.	 Facilitate confident and resilient communities Place - leadership and influencer Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	Sefton Council's Housing Department.
Resources Required.	Housing Standards Team - existing staff resources.
Outcomes Required / Success Measures And Timescales.	 Updating Sefton Empty Homes Plan and action plan review. Timescale – Summer 2024. Reduction in the proportion of total vacant homes to 4.0% or lower. Timescale - monitoring ongoing bi-annually (April & October). Number of actions taken against owners of vacant homes - 60 per annum. Timescale – annually 2023 to 2027. Reintroduction of Sefton's 'Matchmaker Scheme' (a free service, available online, where Sefton Council tries to match owners of empty homes who want to sell their property with potential buyers). Timescale - Spring 2023.

Table – HQ9 Priority Current Delivery (Spring 2024).

1. Empty Homes Plan due to be updated in Autumn 2024.	Status – in progress/not yet complete.
Monitoring of vacant homes ongoing. Current Sefton Vacant Homes proportion = 3.6% (October 2023)	Status – on track.
3. On track to achieve target of 60 actions taken against owners of vacant homes per annum. Currently 53 actions taken in 23/24 quarters 1-3.	Status – on track.

Section HN - Meeting People's Housing Needs (HN).

Table – HN1 Priority.

Action / Recommendation.	Working with and supporting housing developers to deliver exceptional homes and neighbourhoods.
Contributing Links To Sefton's Core Purpose.	 Facilitate confident and resilient communities Place - leadership and influencer Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	Sefton Council's Housing and Planning Departments.
Resources Required.	Housing and Planning Departments existing staff resources.
Outcomes Required / Success Measures And Timescales.	1. Private sector & HA sector investment delivering MIX of types and tenures of new housing. Increasing net house building additions to 640 per annum. Timescale – annually 2023 to 2027. 2. Continue regular forum across Sefton's Growth Directorate to discuss housing delivery and future housing potential within borough. Timescale – quarterly to 2027. 3. Monitor housing completions to ensure that new homes are delivered in a variety of Council Tax bands. Timescale – Annually 2023 to 2027. 4. During the period 2012 – 2030 provision will be made for the development of a minimum of 11,520 new homes in Sefton. [694 (net) new dwellings per annum 2018 onwards]. Timescale – Annually to 2030. 5. Supporting Local Plan Review. Timescale – Summer 2023. 6. Refreshing Strategic Housing Market Assessment (SHMA) & Housing Needs Assessment (HNA) to guide appropriate housing development within borough. Timescale – Spring 2024. 7. Assistance with Strategic Housing Land Availability Study (SHLAA). Timescale – Annually 2023 – 2027. 8. Providing additional housing opportunities through town centre regeneration schemes in Bootle/Crosby/Southport [Link to CA1-4]. Timescale – Summer 2023.

Table – HN1 Priority Current Delivery (Spring 2024).

1.	Baseline tenure mix and quantum of new-build housing reported through the Local Plan – <u>Authority Monitoring Report</u> (AMR).	Status – on track.
2.	Sefton Strategic Housing Partnership (SSHP) Forum set up to meet every 6 months to discuss housing development opportunities across a range of housing outcomes. Next SSHP due May 2024.	Status – on track.
3.	Monitoring of housing completions against Council Tax Bands not yet undertaken for 22/23. Due Summer 2024.	Status – in progress/not yet complete.
4.	Average net housing delivery since 2018 = 713 units per annum (above the Local Plan target of 694 per annum). See Local Plan – AMR.	Status – on track.
5.	<u>Local Plan Update -</u> Awaiting new national legislation. Once the Levelling Up and Regeneration Act receives royal assent, and new plan-making regulations are published, the Council will set out the timetable for the Local Plan under this new approach.	Status – not complete.
6.	Refresh of Strategic Housing Market assessment linked to Local Plan review (above) - not started.	Status – not complete.
7.	Annual publication of <u>Strategic Housing Land Availability Assessment (SHLAA).</u>	Status – on track.

8	B. Continuing to maximise housing regeneration opportunities via Government and other local	St
	funding streams including maximising housing regeneration opportunities via Levelling up	
	funding allocated to repurpose Bootle Strand (£20M), Marine Lake Events Centre (£17.7M)	Or
	and Southport Town Deal (£37.5M).	

Status – on track.



Table – HN2 Priority.

Action / Recommendation.	Identifying and utilising different grant funding or finance opportunities to help secure development.
Contributing Links To Sefton's Core Purpose.	 Facilitate confident and resilient communities Place - leadership and influencer Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	Sefton Council's Housing and Regeneration Departments.
Resources Required.	Housing and Regeneration Departments existing staff resources.
Outcomes Required / Success Measures And Timescales.	 Maximising housing regeneration opportunities via Government and other funding streams including: Affordable Homes Programme 21-26 (Homes England) Brownfield, Infrastructure and Land Fund (Homes England) Brownfield Land Fund (LCRCA) Brownfield Land Release Fund (OPE) Levelling Up fund (DLUHC) Homes Loan Fund (SME developers) Housing Advisers Programme (LGA) Other Homes England Funding Timescale - Monitored annually 2023-27. Development of Brownfield Land Bidding Strategy. Timescale – December 2022. Develop a Brownfield Land Prospectus. Timescale Spring 2023.

Table – HN2 Priority Current Delivery (Spring 2024).

1.	Continuing to maximise housing regeneration opportunities via Government and other local funding streams including maximising housing regeneration opportunities via Levelling up funding allocated to repurpose Bootle Strand (£20M), Marine Lake Events Centre (£17.7M) and Southport Town Deal (£37.5M).	Status – on track.
2.	An initial, high level Brownfield Land Bidding Strategy has been completed but is currently under review to ensure a focus on Bootle and Southport Town Centres to realise the greatest value for the Borough. [Expected completion Summer 2024]	Status – in progress/not yet complete.
3.	The 'Brownfield Land Prospectus' has been renamed and restructured as 'Residential Regeneration Prospectus' – this includes brownfield land opportunities but focuses also on the residential opportunities in and around the borough's main town centres. A prospectus for Bootle Town Centre has been developed and one for Southport Town Centre is currently being drafted. [Expected completion Summer 2024]	Status – in progress/not yet complete.

Table – HN3 Priority.

Action / Recommendation.	Working in partnership with developers who can provide housing products and services that help aspiring householders to access home ownership. Exploring supplementary housing tenures and affordable home ownership to ensure that working-aged people can aspire to own their homes in locations they desire.
Contributing Links To Sefton's Core Purpose.	 Facilitate confident and resilient communities Place - leadership and influencer Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	 Sefton Council's Housing and Planning Departments Sefton Council's Communications Team
Resources Required.	Housing and Planning Departments existing staff resources.
Outcomes Required / Success Measures And Timescales.	 Consultation and implementation of Affordable Housing Strategic Planning Document (SPD) and the introduction of 10% of homes on large developments allocated for Affordable Home Ownership. Timescale – Autumn 2022. Introduction of First Homes (discounted market Sales) tenure for Affordable Housing. Timescale – Completed Spring 2022. Utilise the Council's communication channels to publicise low-cost home ownership opportunities for residents. Timescale – ongoing to 2027.

Table – HN3 Priority Current Delivery (Spring 2024).

Affordable and Supplementary Homes SPD – adopted May 2023.	Status – complete.
First Homes and Discounted Market Sales Homes policy and application process - adopted January 2022.	Status – complete.
 Council's communication channels to publicise low-cost home ownership opportunities for residents via Council social media channels and <u>MySefton News</u> site. 	Status – on track.

Table – HN4 Priority.

Action / Recommendation.	Working directly and also in partnership with housing associations to identify appropriate locations and develop a greater quantum and range of social housing.
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services Place - leadership and influencer Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	Sefton Council's Housing and Planning Departments.
Resources Required.	Housing and Planning Departments existing staff resources.
Outcomes Required / Success Measures And Timescales.	 Successful identification of appropriate Affordable Housing Sites & Housing Association bids submitted to Homes England. Timescale – Continuous market engagement to 2026. Delivery of Homes England's Affordable Homes Programme 2021-2026. Timescale – Continuous market engagement to 2026. Commission a full Housing Needs Survey for the borough. Timescale – March 2025. Launch of the Social Housing information portal to enable us to signpost relevant housing information. Timescale – Spring 2023.

Table – HN4 Priority Current Delivery (Spring 2024).

1.	Regular meetings set up and ongoing with Housing Association Partners operating in the borough to identify appropriate Affordable Housing Sites &successfully bid for Homes England AHP funding. Social Housing Delivery Monitoring Report due Autumn 2024.	Status – on track.
2.	Social Housing Delivery Monitoring Report (including: Delivery of Homes England's Affordable Homes Programme) due Autumn 2024.	Status – in progress/not yet complete.
3.	Refresh of Strategic Housing Market assessment linked to Local Plan review (see above) – not started.	Status – not complete.
4.	Sefton Housing Update Interactive email developed Summer 2023, to signpost relevant social housing information between the council and Housing Associations.	Status – complete.

Table – HN5 Priority.

Action / Recommendation.	Utilising appropriate Planning policies to ensure homes are delivered throughout the borough and Affordable Homes are built for those residents who are in greatest need.
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services Place - leadership and influencer Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	Sefton Council's Housing and Planning Departments.
Resources Required.	Housing and Planning Departments existing staff resources.
Outcomes Required / Success Measures And Timescales.	1. Boosting Affordable housing supply and delivery through \$106 commitments. For new developments of 15 dwellings or more. 30% of the total scheme will be provided as affordable housing [Link to Local Plan Policy HC1]- Target of 150 (net) Affordable Homes per year. Timescale – Annually 2023 to 2027. 2. Prepare and publish Annual Affordable Housing Monitoring Report. Timescale – Annually 2023 to 2027. 3. Consultation and implementation of Affordable Housing SPD. Timescale – Spring 2023.

Table – HN5 Priority Current Delivery (Spring 2024).

Social Housing completions averaging 157 annually over the past 5 years 2018-23 (7 homes above target per annum).	Status – on track.
2. Social Housing Delivery Monitoring Report due to be published in Autumn 2024.	Status – in progress/not yet complete.
3. Affordable and Supplementary Homes SPD – adopted May 2023.	Status – complete.

Section IN - Enabling People To Live Independently (IN).

Table – IN1 Priority.

Action / Recommendation.	Delivery of Extra Care Accommodation throughout the Borough. Adoption of Sefton's Extra Care Housing Allocations Policy.
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services Place - leadership and influencer Drivers of change and reform Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	 Sefton Council's Economic Growth and Housing, Adult Social Care, Children's Social Care, Health and Wellbeing External Partners – Commissioned housing services, Private Developers, Housing Associations, CRCA and Homes England
Resources Required.	Housing and Investment Services/Planning /Adult Social Care/Children's Social Care - existing staff resources.
Outcomes Required / Success Measures And Timescales.	 Monitoring and reporting on the delivery of Extra Care Housing Provision in the Borough (as set out in the Extra Care Prospectus). Delivering 1306 Extra Care properties by 2036. Timescale - Monitored annually 2022- 2027. Adoption of Extra Care Housing Policy for Sefton – to be published Spring 2024.

Table – IN1 Priority Current Delivery (Spring 2024).

1. We are on track to deliver 181 extra-care units in 2025/26 and a further in 317 units in 2026/27.	Status – on track.	000
2. Extra Care Housing Policy adopted in February 2024	Status – completed.	

Table – IN2 Priority.

Action / Recommendation.	Improving integrated working with health and social care partners to identify the most appropriate housing and housing investment required for the most vulnerable.
Contributing Links To Sefton's Core	Protect the most vulnerableFacilitate confident and resilient communities
Purpose.	 Commission broker and provide core services Place - leadership and influencer Drivers of change and reform Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	 Sefton Council's Economic Growth and Housing, Adult Social Care, Children's Social Care, Health and Wellbeing, and Property and Building Services External Partners – Commissioned housing services
Resources Required.	Housing and Investment Services/Adult Social Care/Children's Social Care/Property and Building - existing staff resources.
Outcomes Required	1. Integrating the housing related recommendations and key priorities from Sefton's Adult Social
/ Success Measures	Care Market Position Statement and ensure that they are incorporated into strategic housing
And Timescales.	decision making. Timescale - Annually 2023-2027. 2. Development of Specialist Supported Housing Prospectus. Timescale - Summer 2023 3. Implementation of Strategic Commissioning & Housing working group. Timescale - Completed October 2022

Table – IN2 Priority Current Delivery (Spring 2024).

	Status – on track.
2. The development of Specialist Supported Housing Prospectus has been superseded by the introduction of new legislation – The Supported Housing (Regulatory Oversight) Act 2023, has introduced a new approach which must be implemented by all local authorities. In	Status – in progress/not yet complete.
regular meetings scheduled to discuss housing and social care strategy. Implemented	Status – complete.

Table – IN3 Priority.

Action / Recommendation.	Introduction of a housing pathway to set out new processes for streamlining access to supported living, in addition to housing provision for all cohorts of vulnerable people.
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services Place - leadership and influencer Drivers of change and reform Generate income for social reinvestment.
Responsibility / Lead Organisation.	 Sefton Council's Economic Growth and Housing, Adult Social Care, and Health and Wellbeing External Partners – Commissioned housing services
Resources Required.	Housing and Investment Services/Adult Social Care – existing staff resources.
Outcomes Required / Success Measures And Timescales.	 Approval and implementation of Housing Pathway document and processes; delivering streamlined access to supported living, in addition to housing provision for all cohorts of vulnerable people including older persons and those with disabilities, for example those with learning disability and/or Autism, physical impairment and mental health. Timescale – Summer 2023.

Table – IN3 Priority Current Delivery (Spring 2024).

1.	Final draft of LD&A housing strategy currently in progress – this will seek to streamline access
	and the variety of housing options available. An Action Plan will then be produced to set out
	how this is going to be delivered. Timescale – Summer 2024. In addition, the Mental Health
	Accommodation Strategy is currently in the early stages of development. Timescale – Early
	2025.

Status – on track.



Table – IN4 Priority.

Action / Recommendation.	Implementing the priorities as set out in the Technology Enabled Care Solutions (Tecs) Strategy 2021-2024.
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services Place - leadership and influencer Drivers of change and reform
Responsibility / Lead Organisation.	 Sefton Council's Economic Growth and Housing, Adult Social Care, and Health and Wellbeing External Partners – Private Developers and Housing Associations
Resources Required.	Housing and Investment Services/Adult Social Care – existing staff resources.
Outcomes Required / Success Measures And Timescales.	 Implementing the priorities as identified in the Technology Enabled Care Solutions (Tecs) Strategy 2021-2024. Ensuring that the provision of TECS for individuals to live in an accessible and safe "home" environment, enabling them to retain independence. Timescale – April 2022 to March 2027. Refresh of current Technology Enabled Care Solutions (Tecs) Strategy 2024 – 2027. Timescale – Spring 2024.

Table – IN4 Priority Current Delivery (Spring 2024).

 Progress on the delivery of priorities as set out in the <u>Technology Enabled Care Solutions</u> (<u>Tecs</u>) <u>Strategy 2021-2024</u> is reported through Sefton's Health and Well Being Board and Integrated Commissioning Group and the Delivery Plan will be overseen by Sefton's TEC Strategy Working Group. 	the track.
 Priorities being reviewed by steering group to input into development of a refreshed Technology Enabled Care Solutions (Tecs) Strategy 2025- 2028. Due Summer 2024. 	Status – in progress/not yet complete.

Table – IN5 Priority.

Action / Recommendation.	Working with partners to provide new housing and improved accommodation for older populations, care leavers and the most vulnerable groups, in the most appropriate and accessible locations for local services and facilities.
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services Place - leadership and influencer Drivers of change and reform Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	 Sefton Council's Economic Growth and Housing, Adult Social Care, Children's Social Care, and Health and Wellbeing External Partners – Commissioned housing services, Private Developers, Housing Associations, LCRCA, Homes England, and Sefton Partnership for Older Citizens
Resources Required.	Housing and Investment Services/Planning/Adult Social Care/Children's Social Care – existing staff resources.

Outcomes Required
/ Success Measures
And Timescales.

- 1. Monitoring the implementation of Affordable and Special Needs Housing & Housing Mix Supplementary Planning Document. Timescale Monitored annually to 2027.
- 2. Implementing the housing priorities as set out in Sefton's Looked After Children & Care Experienced sufficiency strategy. Timescale Monitored annually 2022-2025.
- 3. Implementing recommendations from the Strategic Housing Needs assessment and Registered (housing) Provider Investment Guide (2020) to guide Registered Provider development and investment in the Borough providing the most appropriate housing to meet the needs of Sefton's most vulnerable people. Timescale April 2022 March 2027.
- 4. Integrating housing related recommendations from Sefton Partnership for Older Citizens Age 'Age Friendly Strategy' to ensure that older person's housing needs and views are incorporated into strategic housing decision making. Timescale Monitored annually to 2024.

Table – IN5 Priority Current Delivery (Spring 2024).

Affordable and Special Needs Housing & Housing Mix adopted May 2023. Monitoring reported through the Local Plan – AMR.	Status – on track.
Implementing the housing priorities as set out in Sefton's Looked After Children & Care Experienced sufficiency strategy monitored annually - Ongoing	Status – in progress.
 Monitoring the recommendations from the Strategic Housing Needs assessment and Registered (housing) Provider Investment Guide (2020) ongoing. Guide to be updated Autumn 2024 & Social Housing Delivery Monitoring Report due Autumn 2024 	in progress/not yet complete.
4. Monitoring of the recommendations from Sefton Partnership for Older Citizens Age – 'Age Friendly Strategy' ongoing via the Strategic Housing Commissioning Group.	Status – on track.

Table – IN6 Priority.

Action / Recommendation.	Working with landlords and support service agencies to provide a range of supported living accommodation for our most vulnerable.
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services Place - leadership and influencer Drivers of change and reform Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	 Sefton Council's Economic Growth and Housing, Adult Social Care, Children's Social Care, and Health and Wellbeing External Partners – Commissioned housing services, Private Developers and Landlords, Housing Associations, LCRCA, and Homes England
Resources Required.	Housing and Investment Services/Planning/Adult Social Care/Children's Social Care – existing staff resources.
Outcomes Required / Success Measures And Timescales.	Integrating housing related recommendations from the Adult Social Care Market Position Statement. Timescale - Monitored Annually to 2027.

Table – IN6 Priority Current Delivery (Spring 2024).

1.	Ongoing monitoring via the Strategic Housing Commissioning Group.	Status – on track.

Section BA - Tackling Barriers (BA) to obtaining suitable Housing For The Most Vulnerable and Ensuring Equal Access to Housing Services.

Table – BA1 Priority.

Action / Recommendation.	Tackling all forms of Homelessness.
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services Place - leadership and influencer Drivers of change and reform Generate income for social reinvestment
Responsibility / Lead Organisation.	 Sefton Council's Economic Growth and Housing and Communities Departments External Partners – LCRCA
Resources Required.	Housing and Investment Services/Communities – existing staff resources. Commissioning of work regarding Homelessness and Rough Sleeper Strategy.
Outcomes Required / Success Measures And Timescales.	 Approval of Sefton's Homelessness & Rough Sleeping Strategy 2024- 2029. April 2024. Full implementation of Homelessness Strategy Action Plan following implementation of strategy refresh. Timescale - April 2023 - March 2028. Homelessness services provision annual monitoring report. Timescale - Annually 2023 – 2028. Annual Rough Sleeper Count & verification. Timescale - Annually (November). Homelessness commissioned services review - recommissioning of services will be considered as part of the Councils EIP1 (Acute wrap-around) service review. Timescale - Completed Summer 2022.

Table – BA1 Priority Current Delivery (Spring 2024).

1. Sefton's <u>Homelessness & Rough Sleeping Strategy</u> 2024- 2029. Approved April 2024	Status – completed.
2. Homeless Action Plan currently in development. Due Summer 2024.	Status – in progress/not yet complete.
3. <u>Homelessness services provision annual monitoring report</u> completed February 2024.	Status – completed.
 Rough Sleeper Count and verification undertaken in November 2023. 3 Rough Sleepers found in Sefton. 	Status – completed.
5. Homelessness commissioned services recommission completed in Summer 2022.	Status – completed.

Table – BA2 Priority.

Action / Recommendation.	Assessing the current and future housing requirements for vulnerable groups including Care Leavers, those providing Foster Care and people with a disability.
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services Place - leadership and influencer Drivers of change and reform Generate income for social reinvestment
Responsibility / Lead Organisation.	Sefton Council's Economic Growth and Housing, Adult Social Care and Children's Social Care departments.
Resources Required.	Housing and Investment Services/Adult Social Care/Children's Social Care – existing staff resources.
Outcomes Required / Success Measures And Timescales.	 Implementation of updated Looked After Children Sufficiency strategy. Timescale - Autumn 2022. Implementation of refreshed Choice Based Letting (CBL) Policy and Information Management System. Timescale - Autumn 2023.

Table – BA2 Priority Current Delivery (Spring 2024).

Cared for Children Sufficiency Statement 2023-2025 – completed September 2023.	Status – completed.
 Implementation of refreshed Choice Based Letting (CBL) Policy and Information Management System. Completed January 2024. 	Status – completed.

Table – BA3 Priority.

Action / Recommendation.	Assessing the impacts of economic volatility and cost of living increases within housing market and developing responses, alongside key partners, to help mitigate these effects.
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services Place - leadership and influencer Drivers of change and reform Generate income for social reinvestment
Responsibility / Lead Organisation.	Sefton Council's Economic Growth and Housing and Communities departments.
Resources Required.	Housing and Investment Services/Communities – existing staff resources.
Outcomes Required / Success Measures And Timescales.	1. Implementation of Housing Cost of Living Working Group to assess and analyse appropriate measures, assistance and guidance to those residents who require the most help. Quarterly from Summer 2022-27.

Table – BA3 Priority Current Delivery (Spring 2024).

 Housing Cost of Living/Homeless pressures working group set up to monitor/analyse and implement appropriate mitigation measures for residents in the borough. 	Status – on track.	

Table – BA4 Priority.

Action / Recommendation.	Implementing the refreshed allocations policy for the Choice Based Letting Scheme (Property Pool Plus). Including where improvements to customer access can be made to assist those in need.
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services Place - leadership and influencer Drivers of change and reform Generate income for social reinvestment
Responsibility / Lead Organisation.	 Sefton Council's Economic Growth and Housing, Adult Social Care, Children's Social Care, and Health and Wellbeing External Partners – Commissioned housing services, Private Developers & Landlords, Housing Associations, LCRCA, and Homes England
Resources Required.	Housing and Investment Services/Adult Social Care/Children's Social Care – existing staff resources.
Outcomes Required / Success Measures And Timescales.	 Implementation of refreshed Choice Based Letting (CBL) policy [Link to BA2.2]. Summer 22. Training Member and Senior Officer with regards to changes in Choice Based Letting Policies. Spring 23. Monitoring of applicants/applications with regards to new CBL allocations policy. Autumn 23. Assessment/review of current administration of CBL lettings system and statutory Housing Register management. Timescale – Spring 23.

Table – BA4 Priority Current Delivery (Spring 2024).

Implementation of refreshed Choice Based Letting (CBL) Policy and Information Management System. Completed January 2024.	Status – completed.
 Provision of information and training materials to Members and Senior Officer with regard changes to the Property Pool Plus (Choice-Based Letting CBL) Policies. Completed Spring 2024. 	
3. Monitoring of applicants/applications with regards to new CBL allocations policy. Monitoring the spring 2025.	in progress/not yet complete.
4. Assessment/review of current administration of CBL lettings system and statutory Housing Register management. Assessment to commence Summer 2024.	Status – not yet complete.

Table – BA5 Priority.

Action / Recommendation.	Developing Council Housing business plan to assess how this tenure can meet the housing needs of the most vulnerable.
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services Place - leadership and influencer Drivers of change and reform Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	 Sefton Council's Economic Growth and Housing, Adult Social Care, Children's Social Care, and Health and Wellbeing External Partners – Commissioned housing services, Private Developers & Landlords, Housing Associations, LCRCA, and Homes England
Resources Required.	Housing and Investment Services/Corporate Resources/Sandway Homes - existing staff resources. Additional funding from Housing Advisers Programme (Local Government Association).
Outcomes Required / Success Measures And Timescales.	 Development of Council Housing Business and investment plan. Timescale – Spring 2023. Reviewing evidence from current Housing Needs Assessment to obtain a current and future strategic housing requirement for the most vulnerable [Link to HN1.6]. Timescale – Spring 2025.

Table – BA5 Priority Current Delivery (Spring 2024).

Council Housing Business and investment plan approved April 2023.	Status – completed.
2. Refresh of Strategic Housing Market assessment linked to Local Plan review. Not started – Linked to Local Plan refresh [See HN1.5]	Status – not completed.

Table – BA6 Priority.

Action / Recommendation.	Providing accommodation-based support to victims of domestic abuse and their children in refuges and other safe accommodation.
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services
Responsibility / Lead Organisation.	 Sefton Council's Economic Growth and Housing, Adult Social Care, Children's Social Care, and Health and Wellbeing Localities External Partners (as identified in current DA strategy)
Resources Required.	Housing and Investment Services/Adult Social Care/Children's Social Care - existing staff resources. Localities – existing resources.
Outcomes Required / Success Measures And Timescales.	 Implementation of Sefton Domestic and Sexual Abuse Strategy Refresh and housing related recommendations contained within Strategy Action Plan. Implementation of refreshed Choice Based Letting (CBL) policy [Link to BA2.2]. Timescale – Summer 2022.

Table – BA6 Priority Current Delivery (Spring 2024).

Sefton Domestic and Sexual Abuse Strategy Refresh (2023-28) implemented Spring 2023. Housing related recommendations contained within Strategy Action Plan ongoing.	Status – completed.
Choice Based Letting (CBL) policy refreshed and aligns with legislation as set out in the Domestic Abuse Act 2021.	Status – completed.

Section CA - Effectively Utilising Council Assets (CA) To Support Housing.

Table – CA1 Priority.

Action / Recommendation.	Reviewing/facilitating the disposal of Council owned regeneration assets to deliver housing or other regeneration priorities. Supporting the Council's Growth and Investment programme.
Contributing Links To Sefton's Core Purpose.	 Facilitate confident and resilient communities Place - leadership and influencer Drivers of change and reform Generate income for social reinvestment Cleaner and Greener
Responsibility / Lead Organisation.	Sefton Council's Housing & Planning Departments, Estates & Property, and Sandway Homes.
Resources Required.	Housing and Investment Services/Corporate Resources/Sandway Homes – existing resources.
Outcomes Required / Success Measures And Timescales.	Working in partnership with Estates and Property Department to review and update Sefton's Asset Disposal schedule. Timescale – Autum 2023.
	2. Identifying pipeline of housing development sites within Council ownership. Timescale – Spring 2024.
	3. Development of housing development brief for TT Cables/Peoples site, Bootle. Timescale – Spring 2023.
	4. Development of housing development brief for Hawthorne Road corridor, Bootle. Timescale – Autumn 2024.
	5. Providing additional housing opportunities through town centre regeneration schemes in Bootle/Crosby/Southport [Link to HN1.8]. Timescale – Summer 2023.

Table – CA1 Priority Current Delivery (Spring 2024).

1.	Working closely with Sefton Estates and Property department to review and identify land on a phased basis for disposal for housing. Exploring opportunities to work with community-led groups to deliver local housing and regeneration schemes.	Status – on track.
2.	Working closely with Sefton Estates and Property department to review and identify land on a phased basis for disposal for housing to create a viable housing development pipeline.	Status – on track.
3.	Development of housing development brief for TT Cables/Peoples site, Bootle. Completed Spring 2023.	Status – completed.
4.	Development of housing development brief for Hawthorne Road corridor, Bootle. Initial background work ongoing – funding opportunities currently being explored. Due Autumn 2024.	Status – in progress/not yet complete.
5.	Continuing to maximise housing regeneration opportunities via Government and other local funding streams including maximising housing regeneration opportunities via Levelling up funding allocated to repurpose Bootle Strand (£20M), Marine Lake Events Centre (£17.7M) and Southport Town Deal (£37.5M).	Status – on track.

Table – CA2 Priority.

Action / Recommendation.	Developing a Council Housing Business Plan & management of proposed stock to meet regulatory requirements.	
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services Place - leadership and influencer Drivers of change and reform Generate income for social reinvestment Cleaner and Greener. 	
Responsibility / Lead Organisation.	 Sefton Council's Economic Growth and Housing, Adult Social Care, Children's Social Care, and Health and Wellbeing External Partners – Commissioned housing services, Private Developers & Landlords, Housing Associations, LCRCA, and Homes England 	
Resources Required.	ÿ	
Outcomes Required / Success Measures And Timescales.	 Development of Council Housing Business and investment plan [Link to BA5.1]. Timescale – Spring 2023. Procurement/ commissioning of Managing Agents to manage Council Housing Stock. Timescale – Spring 2023. 	

Table – CA2 Priority Current Delivery (Spring 2024).

Council Housing Business and investment plan (Phase 1) approved April 2023.	Status – completed.
 Procurement/ commissioning of Managing Agents to manage Council Housing Stock. Ongoing expected by April 2024 	in progress/not yet complete.

Table – CA3 Priority.

Action / Recommendation.	Progressing the acquisition of Council Housing to meet housing needs.	
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services Place - leadership and influencer Drivers of change and reform Generate income for social reinvestment Cleaner and Greener 	
Responsibility / Lead Organisation.	 Sefton Council's Economic Growth and Housing, Legal & Finance, and Sandway Homes External Partners – Appointed Consultants and Homes England 	
Resources Required.	Required. Housing and Investment Services/Corporate Resources/Sandway Homes - existing resources. Grant funding from Affordable Homes Programme (Homes England).	
Outcomes Required / Success Measures And Timescales.	 Acquisition of 18 properties at Buckley Hill Lane, Netherton. Timescale – Summer 2024. Further Council Housing stock acquisition to be outlined in Council Housing Business and investment plan [Link to BA5 .1]. Timescale – Spring 2023. Assessing/monitoring local housing market for opportunities to acquire existing housing stock or new build opportunities for Council Housing purposes. Timescale – Autumn 2023. 	

Table – CA3 Priority Current Delivery (Spring 2024).

Council approved acquisition of 18 homes (apartments) for social rent to be acquired from Sandway Homes at Buckley Hill Lane, Netherton. Achieved January 2024.	Status – completed
Council Housing Business and investment plan approved April 2023.	Status – completed.
 Ongoing assessment & monitoring of local housing market for opportunities to acquire existing housing stock or new build opportunities for Council Housing purposes. 	Status – on track.

Table – CA4 Priority.

Action / Recommendation.	Development of Sandway Homes future pipeline sites throughout Sefton, to provide additional quality family homes.	
Contributing Links To Sefton's Core Purpose.	 Facilitate confident and resilient communities Place - leadership and influencer Drivers of change and reform Generate income for social reinvestment Cleaner and Greener 	
Responsibility / Lead Organisation.	Sefton Council's Estates and Property Department and Sandway Homes.	
Resources Required.	Sefton Council's Corporate Resources/Sandway Homes - existing resources.	
Outcomes Required / Success Measures And Timescales.	 Completion of Sandway Phase 1 sites Bartons Close, Southport/ Meadow Lane Ainsdale/ Buckley Hill Lane, Netherton (Totalling 140 homes). Timescale – end of 2024. Development of Sandway's Phase 2 sites – Former Bootle High School / Bentham's Way Southport (Totalling 213 additional homes). Timescale – Autumn 2027. 	

Table – CA4 Priority Current Delivery (Spring 2024).

Phase 1 sites Bartons Close, Southport/ Meadow Lane Ainsdale completed January 2024. Buckley Hill Lane completion estimated January 2025	Status – on track.
2. Planning applications submitted for Sandway phase 2 sites at Benthams Way and former Bootle High School. Indicative capacities reduced (due to site constraints) are as follows:	Status – on track.
 Benthams Way, Southport – 70 homes. Former Bootle High School, Netherton – 53 homes. 	

Table – CA5 Priority.

Action / Recommendation.	Working directly with Liverpool City Region Combined Authority (LCRCA) partners, to attract appropriate funding sources, to help implement a range of housing developments.
Contributing Links To Sefton's Core Purpose.	 Facilitate confident and resilient communities Generate income for social reinvestment Cleaner and Greener.
Responsibility / Lead Organisation.	Sefton Council's Housing and Investment and Planning Departments
Resources Required.	Housing and Investment and Planning – existing resources.
Outcomes Required / Success Measures And Timescales.	 Maximising housing regeneration opportunities via Liverpool City Region (and other Governmental) funding streams. Including: Brownfield Land Fund (LCRCA) Brownfield Land Release Fund (OPE) Brownfield, Infrastructure and Land Fund (Homes England) Timescale – Ongoing.

Table – CA5 Priority Current Delivery (Spring 2024).

Working in partnership with LCRCA, One Public Estate, Homes England and developers to identify appropriate sites for these programmes. Helping to develop appropriate bids for	Status – on track.	
external funding.	HOCK.	

Table – CA6 Priority.

Action /	Working with Homes England and Housing Associations, to maximise housing investment in the	
Recommendation.	borough.	
Contributing Links To Sefton's Core Purpose.	 Protect the most vulnerable Facilitate confident and resilient communities Commission broker and provide core services Place - leadership and influencer Generate income for social reinvestment Cleaner and Greener 	
Responsibility / Lead Organisation.	Sefton Council's Housing and Investment and Planning Departments	
Resources Required.	d. Housing and Investment and Planning – existing resources.	
Outcomes Required / Success Measures And Timescales.	 Maximisation of Affordable Homes Programme 2021-2026 [Link to HN4]. Continuous market engagement to 2026. Regular liaison with Homes England, their Strategic Partners and other Housing Association developers within the borough [Link to HN4]. Continuous market engagement to 2026. Working with Homes England in their capacity as a housing and regeneration agency to maximise housing delivery in the borough via a range of funding mechanisms. Ongoing to 2027. 	

Table – CA6 Priority Current Delivery (Spring 2024).

 Regular meetings set up and ongoing with Housing Association Partners operating in borough to identify appropriate Affordable Housing Sites &successfully bid for Home England AHP funding. Social Housing Delivery Monitoring Report due Autumn 2024. 	
 Ongoing regular liaison/meetings set up with Homes England representatives to max housing investment in the borough & maximising funding opportunities available. 	status – on track.
 Ongoing regular liaison/meetings set up with Homes England representatives to max housing investment in the borough & maximising funding opportunities available. 	status – on track.